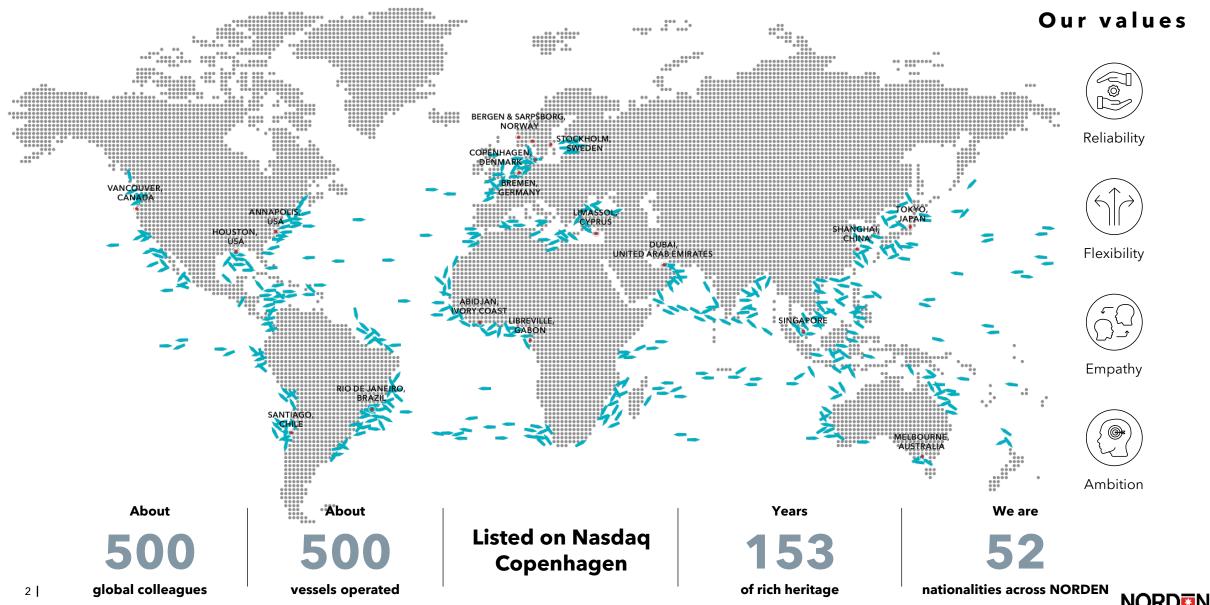
NORDEN FOCUSING ON OUR CLIENTS' DECARBONISATION NEEDS

ICS Vancouver Conference November 2024



WE ENABLE SMARTER GLOBAL TRADE





WHO WE ARE



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Driving impactful **partnerships** with focus on collaboration, value creation and mutual benefits



Enabling your growth

- Building a collaborative culture through strategic alignment on goals, values and ethical standards for mutual success
- Seeking ways to continuously improve and innovate to adapt to your evolving priorities



Supporting your customer solutions

- Gaining deeper insights into your value chain, while understanding and aligning on your long-term objectives
- Collaborative Problem-Solving: identifying risk and working together to mitigate disruptions





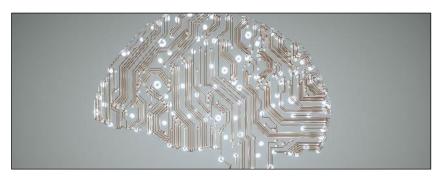
Emission reduction

What is driving the change?



Regulations

EU ETS, FuelEU, EEXI/DI, CII, CSRD are all changing the landscape



Technological breakthroughs

Pathways for more efficient vessels and fuels creates new opportunities



Customer needs

Increasing demand for CO2 neutral value chain from customers & end consumers



Our biofuel journey - selected highlights

We are offering freight services using low-carbon fuels, saving up to 90% emissions (Well-to-Wake).

90% emissions reduction

Successful stationary engine trial with MASH Makes

NORDEN and BHP partner on 1,000-tonne **B100** biofuel voyage



First commercial **B100** biofuel voyage



Launched Book & Claim carbon insetting platform



Strategic investment in **MASH Makes**



Expected sea trial with MASH Makes



2018

2023

Our four climate initiatives focus on reducing our emissions in the here and now



Voluntary speed reduction



Reducing usage of 5% worst polluting vessels



Hull cleanings



Investing in fuel transparancy

The impact of our climate initiatives in 2023 resulted in a reduction of emissions by 7% or equivalent to running 25 vessels on green fuels.

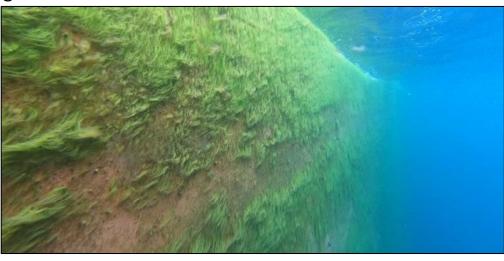




Hull cleaning reduction

On average, hull cleaning increases a vessel's efficiency by 20%, saving up to 12 tonnes of CO₂ emissions daily.

Before: Underwater Inspection showing heavy grass on the hull



After: Underwater Inspection after the hull cleaning





We are working closely with our customer to deliver on their decarbonisation goals

Contract with an emission reduction target

NORDEN will achieve emission reductions by utilising a range of solutions, including using **fuel-efficient ships** in combination with intelligent use of advanced data analytics to **optimise vessel speed and routing**.

TECK Resources contract

The partnership aims to reduce the annual emissions from Teck shipments handled by NORDEN by 25%, or up to 6,700 tonnes of CO2, equivalent to removing over 1,400 passenger vehicles from the road



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Thank you for joining us today



Learn more about NORDEN and our latest news

